Statement of Financial Position

For the period July 2022 to June 2025

	Budget Review 30 June 2022 \$'000	Original Budget 30 June 2023 \$'000	Forecast 30 June 2024 \$'000	Forecast 30 June 2025 \$'000
Current assets				
Cash assets and cash equivalents	33,340	23,014	16,920	13,445
Inventories	258	258	258	258
Receivables	508	536	551	571
Prepayments	225	225	225	225
Other current assets	8,164	8,164	8,164	8,164
Total current assets	42,495	32,197	26,119	22,663
Non-current assets				
Property, plant and equipment Intangible assets	929,921 -	925,740 -	884,530 -	843,465 -
Capital works in progress	-	-	-	-
Other non-current assets	13,842	13,842	13,842	13,842
Total non-current assets	943,762	939,582	898,372	857,306
Total assets	986,258	971,778	924,491	879,969
Current liabilities				
Overdraft	-	-	-	-
Trade and other payables	2,171	2,165	1,160	1,197
Borrowings	-	-	-	-
Other current liabilities Provisions	21,954 6,955	21,954	21,954	21,954
Total current liabilities	31,080	 24,119	- 23,114	23,151
Non-current liabilities				
Loans	-	-	_	_
Other non-current liabilities	61	61	61	61
Provisions	4,707	11,662	11,662	11,662
Total non-current liabilities	4,768	11,723	11,723	11,723
Total liabilities	35,847	35,842	34,836	34,874
Net community assets	950,410	935,937	889,654	845,096
Community equity				
Asset revaluation reserve	514,581	514,581	514,581	514,581
Retained surplus (deficiency)	435,829	421,356	375,073	330,515
Total community equity	950,410	935,937	889,654	845,096

Statement of Cashflow

For the period July 2022 to June 2025

Cash flows from operating activities: Receipts from customers Receipt from rental income Payment to suppliers and employees Interest received	33,539 5,028 (78,826) (40,259) 195 30,349 (1) (9,716)	25,195 4,897 (67,704) (37,613) 118 27,829 - - (9,666)	25,955 5,053 (65,151) (34,144) 115 26,316	27,819 5,204 (66,136) (33,113) 85 27,771
Receipts from customers Receipt from rental income Payment to suppliers and employees Interest received	5,028 (78,826) (40,259) 195 30,349 (1)	4,897 (67,704) (37,613) 118 27,829	5,053 (65,151) (34,144) 115	5,204 (66,136) (33,113) 85
Payment to suppliers and employees Interest received	(78,826) (40,259) 195 30,349 (1)	(67,704) (37,613) 118 27,829 -	(65,151) (34,144) 115	(66,136) (33,113) 85
Interest received	(40,259) 195 30,349 (1)	(37,613) 118 27,829 -	(34,144) 115	(33,113) 85
	195 30,349 (1)	118 27,829 -	<u></u> 115	85
	30,349 (1)	27,829 -		
	(1)	-	26,316 -	27,771
Non-capital grants and contributions		- (9,666)	-	
Finance costs	(9,716)	(9,666)		-
Net cash inflow (outflow) from operating activities		\ / ⁻ /	(7,713)	(5,257)
Cash flows from investing activities:				
Payments for property, plant and equipment	(77,735)	(45,454)	(5,062)	(3,966)
Payments for intangible assets	(···,··••) -	(· · · , · · · ·) -	(0,002)	(0,000)
Proceeds from sale of property, plant and equipment	-	-	-	-
Subsidies, donations and contributions for new capital expenditure	73,648	43,793	6,681	5,747
Other	2,000	1,000	-	-
Net cash inflow (outflow) from investing activities	(2,087)	(661)	1,620	1,782
Cash flows from financing activities				
Repayment of borrowings	(36)	-	-	-
Other		-	-	-
Net cash inflow (outflow) from financing activities	(36)	-	-	-
Net increase (decrease) in cash held	(11,839)	(10,327)	(6,093)	(3,475)
Cash at beginning of reporting period	45,180	33,340	23,014	16,921
Cash at end of reporting period		23,014	16,921	13,445
QTC recommended working capital	17,699	16,925	16,037	16,543
wio recommended working capital		10,923	10,037	10,343
Variance	15,642	6,089	884	(3,098)

Statement of Income and Expenditure

For the period July 2022 to June 2025

	Budget Review 30 June 2022 \$'000	Original Budget 30 June 2023 \$'000	Forecast 30 June 2024 \$'000	Forecast 30 June 2025 \$'000
Revenue				
Recurrent revenue:				
Net rates and utility charges	1,607	1,688	1,772	1,861
Fees and charges	4,576	4,837	4,962	5,090
Sales - contract and recoverable works Sales - other	21,205 1,310	14,949 2,858	15,468 2,943	17,015 3,032
Grants, subsidies, contributions and donations	30,349	27,829	26,316	27,771
Interest received	195	118	115	85
Rental income	5,023	4,897	5,044	5,195
Other recurrent income	1,925	892	833	849
Total recurrent revenue	66,191	58,067	57,454	60,899
Capital revenue:				
Government subsidies and grants	73,648	43,793	6,681	5,747
Capital contribution	-	-	-	-
Developer contributions	-	-	-	-
Total capital revenue	73,648	43,793	6,681	5,747
Total income	139,839	101,860	64,135	66,646
Expenses				
Recurrent expenses:				
Employee benefits	28,975	29,430	30,324	31,210
Materials and services	41,053	37,518	33,071	34,212
Depreciation and amortisation	46,709	46,135	46,271	45,031
Finance costs	767	751	751	751
Total recurrent expenses	117,504	113,834	110,417	111,204
Capital expenses:				
Other capital expenses	1,500	2,500	-	-
Total capital expenses	1,500	2,500	-	-
Total expenses	119,004	116,334	110,417	111,204
Net operating surplus/(deficit) exc capital and depreciation	(4,604)	(9,632)	(6,693)	(5,275)
Net operating surplus/(deficit) inc depreciation	(51,313)	(55,767)	(52,964)	(50,306)
Net result attributable to Council	20,835	(14,474)	(46,282)	(44,559)

Statement of Changes in Equity

For the period July 2022 to June 2025

		l l l l l l l l l l l l l l l l l l l	Asset revaluation	
	Total \$'000	Retained surplus \$'000	reserve \$'000	Other reserves \$'000
Balance at 30 Jun 2022 Budget review	950,410	435,829	514,581	
Net result for the period	(14,474)	(14,474)	-	
Transfers to reserves Transfers from reserves Asset revaluation adjustment	-	-	-	
Balance at 30 Jun 2023 Original Budget	935,937	421,356	514,581	
Net result for the period	(46,282)	(46,282)	-	
Transfers to reserves Transfers from reserves Asset revaluation adjustment	-	-	-	
	-	-	-	
alance at 30 Jun 2024 Forecast	889,654	375,073	514,581	
Net result for the period Transfers to reserves	(44,559)	(44,559)	-	
Transfers to reserves Transfers from reserves Asset revaluation adjustment	-	-	-	
Balance at 30 Jun 2025 Forecast	845,096	330,515	514,581	

Statement of Financial Position

For the period July 2022 to June 2032

	Budget Review 30 June 2022 \$'000	Original Budget 30 June 2023 \$'000	Forecast 30 June 2024 \$'000	Forecast 30 June 2025 \$'000	Forecast 30 June 2026 \$'000	Forecast 30 June 2027 \$'000	Forecast 30 June 2028 \$'000	Forecast 30 June 2029 \$'000	Forecast 30 June 2030 \$'000	Forecast 30 June 2031 \$'000	Forecast 30 June 2032 \$'000
Current assets											
Cash assets and cash equivalents	33,340	23,014	16,920	13,445	10,438	7,376	4,576	1,916	-	-	-
Inventories	258	258	258	258	258	258	258	258	258	258	258
Receivables	508	536	551	571	589	608	626	649	670	692	713
Prepayments	225	225	225	225	225	225	225	225	225	225	225
Other current assets	8,164	8,164	8,164	8,164	8,164	8,164	8,164	8,164	8,164	8,164	8,164
Total current assets	42,495	32,197	26,119	22,663	19,674	16,631	13,850	11,212	9,317	9,340	9,360
Non-current assets											
Property, plant and equipment	929,921	925,740	884,530	843,465	806,681	770,078	735,661	707,010	677,983	651,450	630,411
Intangible assets		-	-	-	-	-	-	-	-	-	-
Capital works in progress	-	-	-	-	-	-	-	-	-	-	-
Other non-current assets	13,842	13,842	13,842	13,842	13,842	13,842	13,842	13,842	13,842	13,842	13,842
Total non-current assets	943,762	939,582	898,372	857,306	820,522	783,920	749,503	720,851	691,824	665,292	644,253
Total assets	986,258	971,778	924,491	879,969	840,196	800,551	763,353	732,063	701,142	674,631	653,613
Current liabilities											
Overdraft	-	-	-	-	-	-	-	-	436	2,455	4,272
Trade and other payables	2,171	2,165	1,160	1,197	1,232	1,268	1,302	1,343	1,383	1,423	1,461
Borrowings	-	-	-	-	-	-	-	-	-	-	-
Other current liabilities	21,954	21,954	21,954	21,954	21,954	21,954	21,954	21,954	21,954	21,954	21,954
Provisions	6,955	-	-	-	-	-	-	-	-	-	-
Total current liabilities	31,080	24,119	23,114	23,151	23,186	23,222	23,256	23,297	23,772	25,831	27,686
Non-current liabilities											
Loans	-	-	-	-	-	-	-	-	-	-	-
Other non-current liabilities	61	61	61	61	61	61	61	61	61	61	61
Provisions	4,707	11,662	11,662	11,662	11,662	11,662	11,662	11,662	11,662	11,662	11,662
Total non-current liabilities	4,768	11,723	11,723	11,723	11,723	11,723	11,723	11,723	11,723	11,723	11,723
Total liabilities	35,847	35,842	34,836	34,874	34,909	34,945	34,978	35,020	35,495	37,554	39,409
Net community assets	950,410	935,937	889,654	845,096	805,288	765,606	728,375	697,043	665,647	637,077	614,204
Community equity											
Asset revaluation reserve	514,581	514,581	514,581	514,581	517,071	517,071	517,071	520,062	520,062	520,062	523,593
Retained surplus (deficiency)	435,829	421,356	375,073	330,515	288,216	248,535	211,303	176,982	145,585	117,016	90,612
Total community equity	950,410	935,937	889,654	845,096	805,288	765,606	728,375	697,043	665,647	637,077	614,204

Statement of Cashflow

For the period July 2022 to June 2032

Model 1 - Same Service Level - Continuing Internal Tenancy Management - Confirmed sources of capital funding only

	Budget Review 30 June 2022 \$'000	Original Budget 30 June 2023 \$'000	Forecast 30 June 2024 \$'000	Forecast 30 June 2025 \$'000	Forecast 30 June 2026 \$'000	Forecast 30 June 2027 \$'000	Forecast 30 June 2028 \$'000	Forecast 30 June 2029 \$'000	Forecast 30 June 2030 \$'000	Forecast 30 June 2031 \$'000	Forecast 30 June 2032 \$'000
Cash flows from operating activities:											
Receipts from customers	33,539	25,195	25,955	27,819	29,434	30,692	32,009	33,382	34,823	36,328	37,905
Receipt from rental income	5,028	4,897	5,053	5,204	5,361	5,521	5,687	5,858	6,033	6,214	6,401
Payment to suppliers and employees	(78,826)	(67,704)	(65,151)	(66,136)	(68,432)	(70,845)	(73,037)	(75,446)	(77,791)	(80,210)	(82,869)
	(40,259)	(37,613)	(34,144)	(33,113)	(33,637)	(34,631)	(35,340)	(36,206)	(36,935)	(37,668)	(38,563)
Interest received	195	118	115	85	67	53	40	28	17	0	(20)
Non-capital grants and contributions	30,349	27,829	26,316	27,771	28,603	29,459	30,341	31,249	32,184	33,148	34,140
Finance costs	(1)	-	-	-	-	-	-	-	-	-	-
Net cash inflow (outflow) from operating activities	(9,716)	(9,666)	(7,713)	(5,257)	(4,967)	(5,120)	(4,960)	(4,929)	(4,734)	(4,520)	(4,444)
Cash flows from investing activities:											
Payments for property, plant and equipment	(77,735)	(45,454)	(5,062)	(3,966)	(4,362)	(4,580)	(4,809)	(5,050)	(5,302)	(5,567)	(5,846)
Payments for intangible assets	-	-	-	-	-	-	-	-	-	-	-
Proceeds from sale of property, plant and equipment	-		-	-		-					-
Subsidies, donations and contributions for new capital expenditure	73,648	43,793	6,681	5,747	6,322	6,638	6,970	7,318	7,684	8,069	8,472
Other	2,000	1,000	-			-	-		-	-	
Net cash inflow (outflow) from investing activities	(2,087)	(661)	1,620	1,782	1,960	2,058	2,161	2,269	2,382	2,501	2,626
Cash flows from financing activities											
Repayment of borrowings	(36)	-			-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow (outflow) from financing activities	(36)	-	-	-	-	-	-	-	-	-	-
Net increase (decrease) in cash held	(11,839)	(10,327)	(6,093)	(3,475)	(3,007)	(3,062)	(2,799)	(2,660)	(2,352)	(2,019)	(1,817)
Cash at beginning of reporting period	45,180	33,340	23,014	16,921	13,445	10,438	7,376	4,577	1,916	(435)	(2,454)
Cash at end of reporting period *	- 33,340	23,014	16,921	13,445	10,438	7,376	4,577	1,916	(435)	(2,454)	(4,271)
QTC recommended working capital	17,699	16,925	16,037	16,543	17,117	17,720	18,268	18,872	19,458	20,065	20,732
Variance	15,642	6,089	884	(3,098)	(6,679)	(10,344)	(13,691)	(16,955)	(19,893)	(22,519)	(25,003)

* Actual Balance as at 30 June 2022

Statement of Income and Expenditure

For the period July 2022 to June 2032

	Budget Review 30 June 2022 \$'000	Original Budget 30 June 2023 \$'000	Forecast 30 June 2024 \$'000	Forecast 30 June 2025 \$'000	Forecast 30 June 2026 \$'000	Forecast 30 June 2027 \$'000	Forecast 30 June 2028 \$'000	Forecast 30 June 2029 \$'000	Forecast 30 June 2030 \$'000	Forecast 30 June 2031 \$'000	Forecast 30 June 2032 \$'000
Revenue											
Recurrent revenue:											
Net rates and utility charges	1,607	1,688	1,772	1,861	1,954	2,052	2,154	2,262	2,375	2,494	2,619
Fees and charges	4,576	4,837	4,962	5,090	5,222	5,357	5,496	5,639	5,786	5,936	6,091
Sales - contract and recoverable works Sales - other	21,205 1,310	14,949 2,858	15,468 2,943	17,015 3,032	18,297 3,123	19,212 3,216	20,173 3,313	21,181 3,412	22,240 3,514	23,352 3,620	24,520 3,728
Grants, subsidies, contributions and donations	30,349	27,829	26,316	27,771	28,603	29,459	30,341	31,249	32,184	33,148	34,140
Interest received	195	118	115	85	67	53	40	28	18	9	-
Rental income	5,023	4,897	5,044	5,195	5,351	5,511	5,677	5,847	6,023	6,203	6,389
Other recurrent income	1,925	892	833	849	866	884	902	920	939	959	979
Total recurrent revenue	66,191	58,067	57,454	60,899	63,483	65,744	68,095	70,539	73,079	75,721	78,466
Capital revenue:											
Government subsidies and grants	73,648	43,793	6,681	5,747	6,322	6,638	6,970	7,318	7,684	8,069	8,472
Capital contribution	-	-	-	-	-	-	-	-	-	-	-
Developer contributions	-	-	-	-	-	-	-	-	-	-	-
Total capital revenue	73,648	43,793	6,681	5,747	6,322	6,638	6,970	7,318	7,684	8,069	8,472
Total income	139,839	101,860	64,135	66,646	69,805	72,382	75,065	77,857	80,764	83,789	86,938
Expenses											
Recurrent expenses:											
Employee benefits	28,975	29,430	30,324	31,210	32,123	33,062	34,028	35,023	36,047	37,101	38,186
Materials and services	41,053	37,518	33,071	34,212	35,593	37,068	38,291	39,713	41,032	42,399	43,969
Depreciation and amortisation	46,709	46,135	46,271	45,031	43,637	41,183	39,226	36,691	34,329	32,099	30,416
Finance costs	767	751	751	751	751	751	751	751	752	759	771
Total recurrent expenses	117,504	113,834	110,417	111,204	112,103	112,063	112,297	112,179	112,161	112,359	113,342
Capital expenses:											
Other capital expenses	1,500	2,500	-	-	-	-	-	-	-	-	-
Total capital expenses	1,500	2,500	-	-	-	-	-	-	-	-	-
Total expenses	119,004	116,334	110,417	111,204	112,103	112,063	112,297	112,179	112,161	112,359	113,342
Net operating surplus/(deficit) exc capital and depreciation	(4,604)	(9,632)	(6,693)	(5,275)	(4,984)	(5,137)	(4,975)	(4,948)	(4,752)	(4,538)	(4,460)
Net operating surplus/(deficit) inc depreciation	(51,313)	(55,767)	(52,964)	(50,306)	(48,620)	(46,319)	(44,202)	(41,640)	(39,081)	(36,638)	(34,876)
Net result attributable to Council	20,835	(14,474)	(46,282)	(44,559)	(42,298)	(39,681)	(37,232)	(34,321)	(31,397)	(28,569)	(26,404)
	20,000	(,	(10,202)	(1,000)	(12,230)	(00,001)	(0.,=02)	(0.,0=1)	(0.,001)	(20,000)	(=0, 104)

Statement of Changes in Equity

For the period July 2022 to June 2032

Balance et 20 Jun 2022 Budget review	Total \$'000	Retained surplus \$'000	reserve \$'000	Other reserves \$'000
Polonoo ot 20 Jun 2022 Budget review			+	\$ 000
alance at 30 Jun 2022 Budget review	950,410	435,829	514,581	-
Net result for the period	(14,474)	(14,474)	-	-
Transfers to reserves	-	-	-	-
Transfers from reserves Asset revaluation adjustment	-	-	-	-
Balance at 30 Jun 2023 Original Budget	935,937	421,356	514,581	-
Net result for the period Transfers to reserves	(46,282)	(46,282)	-	-
Transfers from reserves Asset revaluation adjustment	-	-	-	-
Balance at 30 Jun 2024 Forecast	889,654	375,073	514,581	-
Net result for the period	(44,559)	(44,559)	-	-
Transfers to reserves	-	-	-	-
Transfers from reserves Asset revaluation adjustment	-	-	-	-
Balance at 30 Jun 2025 Forecast	845,096	330,515	514,581	-
Net result for the period	(42,298)	(42,298)	-	-
Transfers to reserves Transfers from reserves	-	-	-	-
Asset revaluation adjustment	2,490	-	-	2,490
alance at 30 Jun 2026 Forecast	805,288	288,216	514,581	2,490
Net result for the period Transfers to reserves	(39,681)	(39,681)	-	-
Transfers from reserves	-	-	-	-
Asset revaluation adjustment	-	-	-	-
Balance at 30 Jun 2027 Forecast	765,606	248,535	514,581	2,490
Net result for the period Transfers to reserves	(37,232)	(37,232)	-	-
Transfers from reserves	-	-	-	-
Asset revaluation adjustment	-	-	-	-
Balance at 30 Jun 2028 Forecast	728,375	211,303	514,581	2,490
Net result for the period	(34,321)	(34,321)	-	-
Transfers to reserves Transfers from reserves	-	-	-	-
Asset revaluation adjustment	2,990	-	-	2,990
Balance at 30 Jun 2029 Forecast	697,043	176,982	514,581	5,481
Net result for the period Transfers to reserves	(31,397)	(31,397)	-	-
Transfers from reserves Asset revaluation adjustment	-	-	-	-
Balance at 30 Jun 2030 Forecast	665,647	145,585	514,581	5,481
Net result for the period	(28,569)	(28,569)	-	-
Transfers to reserves	(20,000)	(20,003)	-	-
Transfers from reserves Asset revaluation adjustment	-	-	-	-
Balance at 30 Jun 2031 Forecast	637,077	117,016	514,581	5,481
Net result for the period	(26,404)	(26,404)	-	-
Transfers to reserves	-	-	-	-
Transfers from reserves	-	-	-	-
Asset revaluation adjustment	3,531	-	-	3,531

Statement of Key Sustainability Ratios

For the period July 2022 to June 2032

Model 1 - Same Service Level - Continuing Internal Tenancy Management - Confirmed sources of capital funding only

	Budget Review 30 June 2022 \$'000	Original Budget 30 June 2023 \$'000	Forecast 30 June 2024 \$'000	Forecast 30 June 2025 \$'000	Forecast 30 June 2026 \$'000	Forecast 30 June 2027 \$'000	Forecast 30 June 2028 \$'000	Forecast 30 June 2029 \$'000	Forecast 30 June 2030 \$'000	Forecast 30 June 2031 \$'000	Forecast 30 June 2032 \$'000
1 Operating Surplus Ratio											
(Net Operating Surplus / Total Operating Revenue) (%)	(78)%	(96)%	(92)%	(82)%	(76)%	(70)%	(65)%	(59)%	(54)%	(48)%	(44)%
(Net Operating Surplus / (Total Operating Revenue - Depreciation Expense on Community Housing) (%)	(49)%	(63)%	(60)%	(52)%	(48)%	(44)%	(42)%	(39)%	(36)%	(33)%	(30)%

Target is between 0% and 10% (on average over the long-term)

This is an indicator of the extent to which revenues raised cover operational expenses or are available for capital funding purposes.

The percentage indicates the percentage increase in Operating Revenue needed to break-even

A negative ratio result indicates that Council is expecting to not generate sufficient revenue to cover operating expenses (including depreciation) or fund from own sources capital items.

This ratio includes Depreciation Expense of \$46.1M for the 22/23 financial year and projected \$46.2M for the 23/24 financial year.

A secondary Operating Surplus Ratio has been calculated removing depreciation expenses on community housing. A improvement on average of 24% can be seen in Council's Operating Surplus Ratio with the removal of Community Housing depreciation which accounts for approximately \$18.9M in 22/23 and \$18.6M in 23/24

2 Net Financial Asset / Liability Ratio											
((Total Liabilities - Current Assets) / Total Operating Revenue)	(10)%	6%	15%	20%	24%	28%	31%	34%	36%	37%	38%

Target is <60% (on average over the long-term)

This is an indicator of the extent to which net financial liabilities can be serviced/repaid from operating revenues.

A negative indicator is favourable as it is below the target of 60%

The negative indicators show that Council has more current assets than liabilities as a percentage of Total Operating Revenue

3 Asset Sustainability Ratio											
(Capital Expenditure on the Replacement of Assets (renewals) / Depreciation Expense)	127%	6%	0%	0%	0%	0%	0%	0%	0%	0%	0%

Target is >90% (on average over the long-term)

This is the extent to which assets are being replaced as they reach the end of their useful life.

Council is dependent on State and Federal funding for renewal of infrastructure assets. Timing of renewal programs do not always coincide with the annual allocation of depreciation.

Rates and Utility charges

For the period July 2022 to June 2025

	Budget Review	Original Budget 30 June 2023 \$'000	Forecast 30 June 2024 \$'000	Forecast 30 June 2025 \$'000
	30 June 2022			
	\$'000			
Rates and utility charges				
General rates	-	-	-	-
Separate rates	-	-	-	-
Levies	59	61	64	68
Water	425	430	451	474
Sewerage	915	983	1,032	1,084
Waste management	208	214	225	236
Other rates and utilities revenue				
Total rates and utility charge revenue	1,607	1,688	1,772	1,861

	Budget Review 30 June 2022 \$'000	Original Budget 30 June 2023 \$'000	Variance \$'000	Variance %
Rates and utility charges - value of change		· · · · · · · · · · · · · · · · · · ·	· · · · · ·	
Gross rates and utility charges	1,607	1,688	81	5%